

Australian Public Service **Employee Census 2021**10 May–11 June



Highlights Report AUSTRAC



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RESPONSES: 350 of 390

RESPONSE RATE: 90%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

2021 APS employee census PAGE 02.



EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE
ENGAGEMENT SCORES
AREN'T JUST ABOUT
HOW MUCH PEOPLE
LIKE WORKING FOR
AN AGENCY. IT IS A
MEASURE OF THE
EMOTIONAL
CONNECTION AND
COMMITMENT
EMPLOYEES HAVE TO
WORKING FOR THE
AGENCY.

0	YOUR EMPLOYEE ENGAGEMENT SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
	Overall, I am satisfied with my job	85 <mark>11</mark>	85%	-3	+11 •	+10 •	+11 🕶
	I am proud to work in my agency	91 7		+1	+15 🐼	+11 🚱	+12 🕢
SAY	I would recommend my agency as a good place to work	91	91%	+3	+23 📭	+18 🟠	+24 🏠
	I believe strongly in the purpose and objectives of my agency	95	95%	0	+12 🐼	+7 🕢	+8 🏠
۸ ۲	I feel a strong personal attachment to my agency	76 17	76 %	-2	+12 🗗	+8 🚱	+9 🏠
STAY	I feel committed to my agency's goals	92	92%	-2	+10 🔷	+7 🔷	+8 🏠
	I suggest ideas to improve our way of doing things	93	93%	0	+9	+6 🚱	+6 🚱
STRIVE	I am happy to go the 'extra mile' at work when required	97	97%	+2	+60	+4	+5 🚱
STR	I work beyond what is required in my job to help my agency achieve its objectives	90 8	90%	+4	+7 0	+5 🕎	+5 🔷
	My agency really inspires me to do my best work every day	78 15 8	78 %	+1	+210	+17 🔷	+21

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 03.

LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	83 10 7	83%	0	+4	+4	+5�
My supervisor can deliver difficult advice whilst maintaining relationships	82 13	82%	+1	+4	+3	+50
My supervisor invites a range of views, including those different to their own	84 10	84%	-	+5♠	+3	+5•
My supervisor encourages my team to regularly review and improve our work	84 11	84%	0	+4	+4	+60
My supervisor is invested in my development	82 12	82%	+5♠	+8♠	+9 0	+90
My immediate supervisor encourages me	84 10	84%	+2	+8♠	+7 0	+90
My supervisor ensures that my workgroup delivers on what we are responsible for	89	89%	+1	+3	+3	+4
My supervisor provides me with helpful feedback to improve my performance	81 11 8	81%	-	+6 	+7 ۞	+80

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	76 16 8	76 %	-2	+9	+7 •	+11
My SES manager presents convincing arguments and persuades others towards an outcome	75 19	75 %	-	+15 ᢙ	+10 🐼	+14 🚳
My SES manager promotes cooperation within and between agencies	85 12	85 %	+2	+19 🟠	+15 🕢	+18 🚱
My SES manager encourages innovation and creativity	82 13	82 %	-	+17 🟠	+15 🕢	+19 🚱
My SES manager creates an environment that enables us to deliver our best	77 18	77 %	-	+15 🕥	+13 🚱	+17 🐼
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	84 13	84%	0	+11 🐼	+7 •	+11
ALL SES	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In my agency, the SES work as a team	61 29 10	61 %	-9 0	+8🏠	+10 🐼	+12 🚱
In my agency, the SES clearly articulate the direction and priorities for our agency	68 23 9	68%	-12 🛇	+8	+7 	+13 🚱

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Australian Government

Australian Public Service Commission

Positive Neutral Negative

2021 APS employee census PAGE 05.

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

KEY

COMMUNICATION AND CHANGE

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor communicates effectively	86	7	86%	+1	+4	+4	+6
My SES manager communicates effectively	82	12	82%	Ο	+13 🐼	+9 0	+14 🚱
In my agency, communication between SES and other employees is effective	66	22 13	66%	-10 👁	+15 ♦	+15 🐼	+19 🕢
Internal communication within my agency is effective	73	19 9	73 %	-7 O	+15 ♦	+12 🕢	+18 🕢
When changes occur, the impacts are communicated well within my workgroup	77	14 9	77 %	-5♥	+11 🐼	+8♠	+11
Staff are consulted about change at work	52	36 12	52 %	-7 ♥	+7 6	+5♠	+9
Change is managed well in my agency	60	26 14	60%	-11 👁	+17 🐼	+16 🐼	+21 6

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 06.

WORKPLACE CONDITIONS

	RESPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills	93		93%	+1	+9 	+7 6	+7 ©
I have a choice in deciding how I do my work	80	15	80%	0	+19 🐼	+10 🚱	+11 🚱
Where appropriate, I am able to take part in decisions that affect my job	81	12	81%	-	+14 🚳	+10 🚱	+12 🚱
I am clear what my duties and responsibilities are	81	15	81%	-3	+3	+3	+3
I am satisfied with the recognition I receive for doing a good job	74	16 10	74 %	-3	+80	+6 春	+86
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	68	15 17	68%	-3	+2	+2	+5♠
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	89	9	89%	-2	+12 🕢	+7 •	+13 🚱
I am satisfied with the stability and security of my job	87	9	87%	+4	+7 0	+6 春	+10 🕥
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	93		93%	-	+18 🚱	+12 🚱	+16 ♠

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCA	LE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS	67	25 8	67 %	-2	+4	+5♠	+80
I understand how my role contributes to achieving an outcome for the Australian public	97		97%	+3	+6 ☆	+6 ₽	+6₽
I believe strongly in the purpose and objectives of the APS	86	13	86%	-4	+4	+3	+5•

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		29%	+10 🐼	+5♠	+1	0
Slightly above capacity – lots of work to do		42 %	-3	+1	+2	+2
At capacity – about the right amount of work to do		25 %	-4	-4	-1	0
Slightly below capacity – available for more work		3 %	-3	-2	-2	-2
Well below capacity – not enough work		1%	0	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





INCLUSION

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	91	91%	0	+12 🐼	+11 🐼	+14 🚱
My supervisor actively supports people from diverse backgrounds	84 13	84%	-	+5 ♠	+7 	+7 ©
I receive the respect I deserve from my colleagues at work	86 13	86%	+2	+6 🚱	+50	+60

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



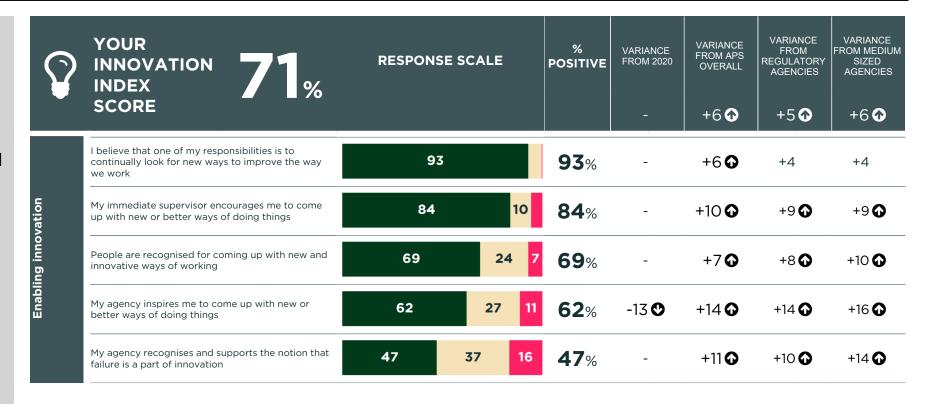
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ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



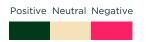
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING
SCORE PROVIDES A
MEASURE OF THE
PRACTICAL AND
CULTURAL
ELEMENTS THAT
ALLOW FOR A
SUSTAINABLE AND
HEALTHY WORKING
ENVIRONMENT.

#	YOUR WELLBEING INDEX SCORE **TOTAL Control of the	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL +9 •	VARIANCE FROM REGULATORY AGENCIES +7 •	VARIANCE FROM MEDIUM SIZED AGENCIES +9
oort	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	79 15	79 %	-3	+12 🟠	+10 🟠	+13 🕜
dns pue	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	82 13	82%	-4	+16 ૄ	+12 🕜	+17 🟠
policies and support	My agency does a good job of promoting health and wellbeing	83 13	83%	-2	+20 🚱	+18 🟠	+22 🕜
Wellbeing _K	I think my agency cares about my health and wellbeing	81 14	81%	-4	+23 🚱	+16 🚱	+21
Well	I believe my immediate supervisor cares about my health and wellbeing	90	90%	+3	+7 &	+5 🟠	+6 🏠

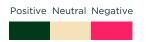
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIU SIZED AGENCIES
How often do you find your work stressful?						
Always		4%	-	-2	-3	-3
Often		22%	-	-7⊘	-7 O	-7 O
Sometimes		53 %	-	+5 ♠	+60	+6♠
Rarely		20%	-	+4	+4	+4
Never		1%	-	0	0	0
o what extent is your work emotionally demanding?						
To a very large extent		4%	-1	-4	-5♥	-5♥
To a large extent		17 %	+1	-6♥	-5♥	-6♥
Somewhat		36 %	+1	-4	-2	-3
To a small extent		32 %	0	+11 🚱	+9 0	+10 🐼
To a very small extent		11%	-1	+3	+3	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel burned out by my work						
Strongly agree		5%	-2	-4	-5♥	-5 O
Agree		22%	-1	-3	-3	-3
Neither agree nor disagree		34%	+2	+3	+5♠	+4
Disagree		32 %	+2	+4	+3	+3
Strongly disagree		8%	-2	+1	0	0
In general, would you say that your health is:						
Excellent		15%	-	+3	+2	+3
Very good		39 %	-	+4	+2	+3
Good		33%	-	-3	-1	-3
Fair		13%	-	-2	-1	-1
Poor		1%	-	-2	-2	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		36 %	-	+90	+60	+80
Very good		55 %	-	0	+1	+1
Average		8%	-	-7♥	-6♥	-7 ©
Below average		0%	-	-2	-1	-2
Well below average		1%	-	0	0	0
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		20%	-	+4	+2	+50
Very good		65%	-	+9 0	+9	+11 🚱
Average		15%	-	-9♥	-6♥	-10 O
Below average		1%	-	-3	-3	-4
Well below average		0%	-	-2	-2	-2

KEY

6

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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PERFORMANCE

	RESPONSE SO	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	86	9	86%	0	+5♠	+2	+4
My workgroup has the tools and resources we need to perform well	71	16 14	71 %	-3	+8♠	+12 🐼	+11 🐼
The people in my workgroup use time and resources efficiently	83	12	83%	+1	+6 	+6 ۞	+60
My workgroup can readily adapt to new priorities and tasks	90		90%	+1	+4	+3	+5•
The people in my workgroup cooperate to get the job done	93		93%	+1	+6 ♠	+4	+50

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 16.

RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Which of the following statements best reflects your current position?	current thoughts about working in your					
I want to leave my position as soon as possible		7 %	-	-3	-3	-3
I want to leave my position within the next 12 months		19%	-	-3	-4	-3
I want to stay working in my position for the next one to two years		44%	-	+70	+4	+5 ☆
I want to stay working in my position for at least the next three years		31 %	-	-1	+3	+1
What best describes your plans involved with leaving	your current position?	0%	-	-6 •	-3	-5♥
I am pursuing another position within my agency		49 %	-	+70	+17 🕢	+25♠
I am pursuing a position in another agency		27 %	-	+2	-9♥	- 12
I am pursuing work outside the APS		12%	-	0	-3	-4
It is the end of my non-ongoing, casual or contracted employment		2%	-	-1	-1	
						-1

KEY

★ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 17.



RETENTION



EMPLOYEES WHO
WANTED TO LEAVE
WERE ASKED FOR THE
PRIMARY REASON
BEHIND THEIR DESIRE
TO LEAVE AND COULD
SELECT ONE
RESPONSE FROM A
LIST OF ITEMS.

ONLY THE THREE
REASONS FOR
LEAVING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (3 highest responses):					
I am looking to further my skills in another area	16%	-	-	-	-
There is a lack of future career opportunities in my agency	16%	-	-	-	-
I want to try a different type of work or I'm seeking a career change	12%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 18.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
During the last 12 months and in the course of you discrimination on the basis of your background or						
Yes		8%	-1	-3	-1	-1
No		92%	+1	+3	+1	+1
Did this discrimination occur in your current agend	cy?					
Yes		85%	-2	-9 0	-80	-7 •
No		15%	+2	+9	+80	+7 ₲
Basis for the discrimination that you experienced	(3 highest responses):					
Gender		54%	-	-	-	-
Race		23%	-	-	-	-
Other		23 %	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 19.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF
HARASSMENT OR
BULLYING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIU SIZED AGENCIES
Ouring the last 12 months, have you been subjected to workplace?	o harassment or bullying in your current					
Yes		7 %	+1	-5 0	-4	-4
No		87 %	-1	+5♠	+2	+4
Not sure		7 %	0	0	+1	0
Interference with work tasks (e.g. withholding needed information, undermining or sabotage) Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming) Other		57% 48% 30%				
Did you report the harassment or bullying? I reported the behaviour in accordance with my agency's		43%		+10 🐼	+9 0	+10 🞧
policies and procedures						-3
It was reported by someone else	1	4 %	-	-3	-2	-3

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

Australian Government

Australian Public Service Commission

AT LEAST 5 PER COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN

2021 APS employee census PAGE 20.

KEY

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUN SIZED AGENCIES
Excluding behaviour reported to you as part of your du witnessed another APS employee in your agency enga may be serious enough to be viewed as corruption?						
Yes		3 %	0	-1	-1	-1
No		94%	+2	+4	+3	+4
Not sure		2%	-1	-2	-2	-2
Would prefer not to answer		1%	-1	-1	-1	-1
Types of corrupt behaviours witnessed (3 highest responders) Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit Acting (or failing to act) in the presence of an undisclosed		60% 20%	-	-	-	-
conflict of interest Unlawful disclosure of government information		20%	-	-	-	<u>-</u> -
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		30 %	-	+10 🐼	+80	+12 🕡
It was reported by someone else		10%	-	-5♥	-4	-2
I did not report the behaviour		60%	-	-5♥	-4	-10 👁
KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER	(AT LEAST 5 COMPARATO	PERCENTAGE POIN OR	TS LESS THAN

2021 APS employee census PAGE 21.



DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
How do you describe your gender?						
Man or male		43%	-2	+6�	+50	+5 0
Woman or female		54%	+2	-5♥	-3	-3
Non-binary		0%	-	0	0	0
I use a different term		0%	-	0	0	0
Prefer not to say		2 %	-1	-1	-2	-2
Do you identify as an Australian Aboriginal and/or Torres Strait Islander pers	son?					
Yes		2%	+1	-2	0	-1
No		98%	-1	+2	0	+1
Do you have an ongoing disability?						
Yes		5 %	0	-5 ♥	-4	-3
No		95%	0	+5 0	+4	+3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

9

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM MEDIUI SIZED AGENCIES
Do you have carer responsibilities?						
Yes		43%	-2	+4	+2	+3
No		57 %	+2	-4	-2	-3
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		8%	+1	+1	0	0
No		92%	-1	-1	0	0
In which country were you born?						
Australia		77 %	-	0	0	0
Other country		23%	-	0	0	0
Do you speak a language other than English at home?						
No, English only		81%	-	0	-2	-1
Yes, other		19%	-	0	+2	+1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN

COMPARATOR

Australian Government

COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN

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KEY

TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

^ · · · · · · · · · · · · · · · · · · ·	OPPORTUNITIES
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

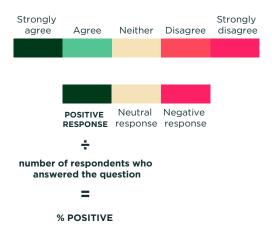
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

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